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We're now 115 members strong  
with 61 PMP's... and growing!

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## Advancing project management in the Capital City

# Capital Project Manager / Monthly

## Popular PMO Seminar Coming to Montgomery on October 19

On October 19, Bill Stewart, CEO of Project Management Leadership Group, Inc. and an authority on implementing program management offices, will present a four-hour seminar Rapidly Implementing a Culture of Project and Portfolio Discipline. The Montgomery PMI Chapter invited Bill to present this seminar based on excellent reports about a similar seminar he presented to the Charleston, SC PMI Chapter. The seminar will be held at the AUM TechnaCenter Building, 75 TechnaCenter Drive, 1:00-5:00 p.m. PMPs will receive four PDUs for seminar attendance.

Registration fee of \$79 for PMI members, \$89 for non-members. Visit [www.pmimontgomery.org](http://www.pmimontgomery.org) to register on-line.

In this seminar, Mr. Stewart will provide tips and techniques for rapidly changing the organizational culture so it will accept project management as a core business discipline. This presentation will include:

- Ten tips on how to implement **program offices** and how to measure their maturity
- How to develop effective PM governance and **portfolio management**
- How to recruit, develop and train a set of **disciplined project managers**
- The future of the **Program Management Office**



A noted speaker and author, Mr. Stewart is a pioneer of the Program Office concept and a Portfolio Management thought leader. He has led successful implementations of Program Offices and Portfolio Management for Fortune 100 corporations internationally. Bill created the Enterprise Project Management Maturity Assessment (EPMMA) and the Certified Project Manager (CPM) and Program Management Mastery (PMM) certification programs. He also served on the Board of Directors of PMI's Information Systems Specific Interest Group for 7 years. Bill regularly coaches executives in the achievement of strategic vision through the implementation of project and portfolio management as a business discipline. Bill is working on his book *8 Weeks to Strategic Success - A Guide to Rapidly Implementing a Culture of Project and Portfolio Discipline* which will be completed soon. For more about Bill Stewart and the Project Management Leadership Group, visit [www.pmlg.com](http://www.pmlg.com).

### November Meeting Our First Anniversary Celebration

Make plans now to attend the November 10 dinner meeting where we will celebrate the first anniversary of the chartering of the Montgomery, AL Chapter. John Jung, Chief Information Officer of Alfa Insurance, will be our speaker. His topic will be "Listen Up—Tips and Ideas on Becoming a Leader" When he spoke to our chapter two years ago, attendees appreciated his entertaining presentation style and his executive perspective on project management. Chapter President Betty Corbin will give a brief summary of our chapter's growth and accomplishments over the last year. Plus, our first membership directory will be available for those members who choose to be included. Invite your bosses to accompany you to the November meeting and find out more about what PMI Montgomery is all about.

## CONGRATULATIONS !! To Our Newest PMPs Project Management Professionals!

Rita Allen	Walter Castleberry	William Simons
Laurel Floyd	Kristal Graham	Wilburn Fant
Martin Alvarez	Andrew Arnberg	Marsha Beasley
Yolanda Bell	Thomas Bradley	Joshwon Bush
Stephen Cranidiotis	Kathleen Dailey	Gary Elder
David Fanning	Linda Grah	Ralph Hughes
Susan Irwin	Claude Kentner	Richard Kerwin
Katherine Lasicki	Manish Loomba	Rashmit Loomba
Daniel Mayfield	Marsha McLean	Danny Randolph
Steve Russell	Jerry Short	Terryl Slemph
Norma Stephens	Debra Watson	Gary Weatherly
William Wallace White		Deborah Wilson

## From The President ...

Allyson Pitman and I recently returned from the PMI Leadership Meeting in Toronto. During one of our sessions, we discussed a trend in some cities where organizations are becoming less likely to pay for their employees' PMI membership dues. During my years as a PMI member, my employer has sometimes paid my PMI dues, but at other times I have paid myself. I've always found it a valuable investment in my career. Here's why I think PMI is valuable enough to pay from my own pocket.

Top Ten Reasons to be a Member of PMI and the Montgomery Chapter

10. You get to eat a nice dinner with a white tablecloth, a view, and a good dessert once a month.
9. You can check out project management books from the chapter library which includes over 50 books. See the Chapter Library page of [www.pmimontgomery.org](http://www.pmimontgomery.org) for details.
8. You can read on-line the complete text of project management books by using the eReads and Reference feature. Included are 200 books from leading business publishers. (Log into [www.pmi.org/members](http://www.pmi.org/members).)
7. PMI has many specific interest groups, or SIGs, which provide a variety of information. The Information Systems SIG, for example, for a \$20 annual fee, provides a monthly newsletter and access to many webinars that provide relevant information and 1 PDU each.
6. *PM Network* magazine provides timely articles each month, and the chapter newsletter and website keep you up-to-date on PMI happenings in Montgomery.
5. PMI helps you get your PMP certification by giving you a reduced fee for the test, reduced rates for prep courses, plus support and encouragement.
4. You get reduced rates for attending chapter seminars and project management courses at AUM.
3. PMPs get PDUs by serving as chapter officers (10 PDUs for one year's service), volunteering on committees (5 PDUs for one year's service), and attending monthly meetings (1 PDU per meeting).
2. You can increase your project management knowledge by attending the monthly chapter meetings where knowledgeable speakers share relevant information.
1. And the number one reason—you meet many interesting people who share your interest in project management and with whom you can trade ideas and information and tell war stories.

Hope to see you at the next meeting.

*Betty Corbin, President*

## PMI Leadership Meeting Highlights

The 8th -10th of September I attended my first international PMI leadership event in Toronto, Canada. I attended with a primary goal of better preparing myself as Chapter President for 2006. My objectives were met by establishing great contacts who were generous with their time and resources and, through programs and exercises focused on strategic development. Plus, Betty and I had fun! Here are some highlights:

Leadership Institute is an opportunity for component (chapter) leaders to prepare for the *next* leadership level. Presenter Dr. Jerry Brightman pointed out that today's strengths may be weaknesses in the next leadership position. I understand the application process for Leadership Institute is fairly daunting – probably it's like applying to take the PMP Certification Exam. I hope that, at some point, someone from our chapter can participate in the Leadership Institute.

Issue and Conflict Resolution was also presented by Dr. Jerry Brightman who is a really funny guy. We did a couple of exercises that illustrated the power of questions to uncover the issues underlying conflict. The exercises made us realize that we're not accustomed to asking a lot of questions in tense situations. I am going to try the technique in my next conflict.

Strategic Planning was presented by John Schmitt, PMP, the two time PMI President of the Year, from the Memphis Chapter. John facilitated an exercise to develop a strategic plan. Developing a strategic plan is not rocket science and yet it is very powerful. I have the strategic planning worksheet template and we are already using it in my office. I will post the template on our website ([www.pmimontgomery.com](http://www.pmimontgomery.com)). This was the most important part of the meeting for me. I plan to use what I learned to work with members of our Board to develop a strategic plan for our chapter.

At the Leadership Meeting we learned that volunteers are the key to the vitality of our chapter. Are you volunteering? What are your goals? How involved are you? Have you thought of participating through a Chapter leadership position? Would you like to? This is your chapter – volunteer and make a difference in it!



Allyson Pitman, Betty Corbin, John Schmitt, and Frank Pollack, Atlanta Past President

*Allyson Pitman, PMP*

*President Elect*

Bruce Patterson will be a guest on WAKA noon news on October 14th to talk about the Bill Stewart Seminar—Rapidly Implementing a Culture of Project and Portfolio Discipline.

# "Don't Part Your Brain Outside" By: Francis T. Hartman

Are your projects smart? SMART projects are Strategically Managed, Aligned, Regenerative, and Transitional. The author discusses these principles in theory and real-life application by devoting a chapter to the theory itself and then another chapter to applying that theory.

This book addresses all areas of Project Management with simple and easy to understand examples and is full of graphs, drawings, anecdotes, and cartoons, making it an enjoyable read. You'll use the practical advice!

Here is a classic example paraphrased from the book:

Ask people how long it takes them to drive to work. You'll most likely get an answer such as "Oh, 20 to 30 minutes." So let me ask you ... **Why the range?** This is something we do very frequently, we have more control over it that most of the work done on a project, and the trip is relatively short and fairly predictable.

Compare this to the precision we employ when forecasting project completion. We have never done this project, it involves lots of other people, and we have to guess at what might happen. So when you bring in a project that lasts months or years, and it is on time, that is precision within a fraction of one percent, compared to the sloppy 50 percent or so for driving to work.

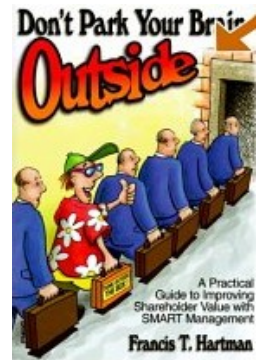
A couple of classic lines in the book (and there are dozens more):

"It does not matter how well we deliver the project if it is the wrong one. It will still be wrong when it has been perfectly executed and is on time and within budget."

"Success of a project is directly linked to meeting stakeholder expectations, and failure is linked to communication breakdowns."

This is a great book with practical advice on all related matters. I would highly recommend it for professionals as well as novices.

*Brad McCann*



## Membership Directory Coming in November—Please Update Your Data

Many of you have asked for a membership directory to make it easier to network with your fellow members of the Montgomery PMI Chapter. At the November meeting the directory will be distributed to all members who chose to have their names included. A PDF file of the directory will be distributed by email the following day.

The directory will include this information for each participating member: name, company name, title, primary email address, and work phone number. The information will come from the information maintained on the PMI national membership database. The PMP designation will be included, as appropriate.

**Important.** To make the membership directory up-to-date and useful, we need each member to visit [www.pmi.org/members](http://www.pmi.org/members), log in with their member number, and do two things:

1. Under Member Preferences, choose "Include me in PMI directories" if you want to be included. Only those who choose to be included in the directory will receive a copy.
2. Make sure your information is correct by doing the following:
  - a. Under Demographic Information, make sure your name and job title are correct.
  - b. Under Address Information, make sure your company name is correct.
  - c. Under Contact Information, make sure your email and work phone numbers are correct.

If you don't know your PMI member number, send an email to [vpmembership@pmimontgomery.org](mailto:vpmembership@pmimontgomery.org). If you have lost your password for the [www.pmi.org](http://www.pmi.org) member site, you may call PMI's customer service number at 610-356-4600 (Option 8 from phone menu).

If you have questions or suggestions about the directory, please contact Jim Pritts at [vpmembership@pmimontgomery.org](mailto:vpmembership@pmimontgomery.org).

# Other Upcoming Training Events

Visit <http://www.aum.edu/coned> for more information

## Successful Project Management (Introductory Level)

November 2-4, 2005  
 8:30 am to 4:30 pm, \$499 (PMI Members), \$599 (Non Members)  
 Auburn University Montgomery Library Tower

This three-day seminar provides an overview of project management concepts and principles using lecture, small group case studies and discussion. It is compliant with PMI's® Guide to the Project Management Body of Knowledge (PMBOK®). This course provides 21 contact hours of training that apply toward the 35 hours required to take the PMP Exam. For information call 334-244-3057. To register call 334-244-3804

## PMP Exam Preparation Review Course

October 24-27, 2005  
 1:00 pm-6:00 pm, \$699 (PMI Members), \$799 (Non Members)  
 Auburn University Montgomery Library Tower

This course is designed to equip students to pass PMI's Project Management Professional (PMP®) certification exam. Students should bring a copy of the *PMBOK Guide Third Edition* to the course. The course provides 20 contact hours of training that apply toward the 35 hours required to take the PMP Exam. For information call 334-244-3057. To register call 334-244-3804.

## SPECIAL THANKS TO OUR CORPORATE SPONSORS:



Montgomery Chapter member Keith Lefley is currently in Panama building a new U.S. Embassy. If any Montgomery Chapter members are planning to be in Panama for the upcoming PMI Global Conference, please contact Keith at [2kal-kal@earthlink.net](mailto:2kal-kal@earthlink.net). He would like to hear from you.

Welcome  
 New Members  
 August - September

## Congratulations

Charlie E. Hardy, Vice President of Public Relations for the Montgomery Chapter of PMI was among 3700 graduates participating in Commencement exercise on July 29, 2005 at the Americas West Arena in Phoenix Arizona from the University of Phoenix. Hardy has earned a Master of Arts degree in Organizational Management.

- Richard Kerwin
- Jeffrey Haney
- Susan Irwin
- James Harvard
- William Woodhouse
- Jon Carmack
- William Rowe
- Sreekumar Valappil
- Marilyn DeNeal
- Yolonda Bell
- Ramona Sanders
- Allyson Venable
- Joshwon Bush
- Mary Lee Carter
- Manish Loomba

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<i>VP Professional Development, Bruce Paterson, PMP</i>	(334) 230-6325	<a href="mailto:vpprofdev@pmimontgomery.org">vpprofdev@pmimontgomery.org</a>

## Has your email address changed?

If you are a PMI member, please update your contact information by logging onto [www.pmi.org/members](http://www.pmi.org/members). This is our source for all member email addresses. For non-members, send your updated information to Jim Pritts at [vpmembership@pmimontgomery.org](mailto:vpmembership@pmimontgomery.org).

